

Date: March 21, 2016

- To: Chancellor's Cabinet, District Budget Committee, & Dr. Lisa Norman, Vice Chancellor of Human Resources
- From: Jose Torres, District Enrollment Management Committee Chair

Subject: DEMC Recommendation 2016-01, Revised – FTES Projections for 2016-17

As tasked by provision 2 of DEMC Recommendation #2016-01, FTES projections are to be "monitored closely and revised if necessary". As fiscal stewards of the district, Business & Fiscal Services staff, along with the college VPs of Administrative Services, have initiated necessary changes based on the emerging trend toward less than expected growth through 2015-16.

The projections are offered with the following provisions:

- 1. They are the revised basis for development of the Fall 2016 schedules and marketing plans.
- 2. They will be monitored closely and revised if necessary.
- 3. They should inform the DBC in the development of the 2016-17 Resource Allocation Model as indicated on the attached Exhibit A.
- 4. They should figure prominently in the development of the district's staffing plan.

	From State Growth	Actual	Funded	Additional Growth	Overcap	Total Funded	Unfunded	Notes			
San Bernardino Valley College											
15-16	3.83%	10,504	10,504	0.00%	0	10,504	0	Based on latest FTES Projections as of 03/07/16			
16-17	2.00%	10,714	10,714	0.00%	0	10,714	0	SBVC to grow 2% as stated in the State budget			
Crafton Hills	Crafton Hills College										
15-16	2.37%	4,709	4,709	0.00%	0	4,709	0	Based on latest FTES Projections as of 03/07/16			
16-17	2.00%	5,010	4,803	4.39%	155	4,958	52	CHC to grow to established 5,010 FTES goal			
SBCCD Total											
15-16	7.60%	15,213	15,213	0.00%	0	15,213	0				
16-17	2.00%	15,724	15,517	1.00%	155	15,672	52	Unfunded FTES funded from District Reserves			

These changes are to be reviewed and ratified by the DEMC at its next meeting.

Attachments

- Exhibit A: FTES Projections to Inform RAM Guidelines for 2016-17
- Exhibit B: Enrollment Management FTES Projections By College, V9



FTES Projections to Inform Resource Allocation Model (RAM) Guidelines for 2016-17

Revenues shall be divided between San Bernardino Valley College and Crafton Hills College, in accordance with the following principles. These guidelines accord best with the desired objectives of transparency, fairness, and ease of understanding; and have the flexibility to adjust to changing circumstances, without the need for extensive debate and readjustment every fiscal year.

- 1. The SB361 State Base Allocation revenue for each college shall be passed directly on to that college.
- 2. The district's non-credit FTES allocation revenue shall be passed directly to the college that produced the non-credit FTES.
- 3. The district's state credit FTES allocation revenue shall be divided between the two colleges as follows:

Valley

- a. 10,714 total projected funded FTES
- b. Valley will carry any excess over 10,714 as Unfunded FTES
- c. 69.05% of district total funded FTES of 15,517

Crafton Hills

- a. 4,803 total projected funded FTES
- b. All district unfunded FTES will be carried by Crafton (207 projected unfunded FTES)
- c. 30.95% of district total funded FTES of 15,517
- 4. Overcap funding for credit FTES (Overcap is additional FTES the district could recapture if other districts do not grow enough during the year. It is usually known at recalculation [Recalc] around February of each year.)

Valley

No additional overcap since Valley will be fully funded for the credit FTES

Overcap will be absorbed by Crafton as it carries all unfunded FTES (projected overcap of 155 FTES)

Crafton Hills

- 5. Other eligible revenues received by the district shall be divided between the two colleges in accordance with the relative FTES numbers achieved by the colleges as in item 3. above.
- 6. Site-specific revenues will remain with the college concerned.
- 7. District growth levels/targets may be recommended by District Budget Committee and approved/ modified by Chancellor's Cabinet.
- 8. Districtwide assessments shall be divided between the two colleges based on FY 2016-17 projected <u>actual</u> FTES (not funded FTES).

Valley 10,714 actual FTES 68.14% of district total of 15,724 Crafton Hills 5,010 actual FTES 31.86% district total of 15,724



San Bernardino Community College District Enrollment Management FTES Projection - By College

Goals:

1 Budget State growth to both colleges for growth and financial stability

- 2 Provide Crafton additional growth to achieve financial stability
- 3 Provide Valley additional growth to maintain financial stability

4 Distribution of FTES are recommended to Chancellor's Cabinet by District Budget Committee

San Bernardino Valley College									
	From State Growth			Additional Growth					
Fiscal Year	(Goal 1)	Actual	Funded	(Goal 3)	Overcap *	Total Funded	Unfunded	Notes	
13-14		9,902	9,502		-	9,502	400		
14-15	2.00%	10,117	10,117	0.17%	-	10,117	-		
15-16	3.83%	10,504	10,504	0.00%	-	10,504	-	Based on latest FTES Projections as of 03/07/16	
16-17	2.00%	10,714	10,714	0.00%	-	10,714	-	SBVC would like to grow 2% as stated in the State budget	
17-18	2.00%	11,035	10,928	1.00%	107	11,035	-	Additional growth is split to both colleges as equal percentages	
18-19	2.00%	11,366	11,256	1.00%	109	11,365	1	Additional growth is split to both colleges as equal percentages	
19-20	2.00%	11,707	11,592	1.00%	113	11,705	2	Additional growth is split to both colleges as equal percentages	
20-21	2.00%	12,058	11,939	1.00%	116	12,055	3	Additional growth is split to both colleges as equal percentages	

	Crafton Hills College									
	From State Growth			Additional Growth	_					
Fiscal Year	(Goal 1)	Actual	Funded	(Goal 2)	Overcap *	Total Funded	Unfunded	Notes		
13-14		4,499	4,072		-	4,072	427			
14-15	2.00%	4,600	3,728	0.24%	594	4,322	278			
15-16	2.37%	4,709	4,709	0.00%	-	4,709	-	Based on latest FTES Projections as of 03/07/16		
16-17	2.00%	5,010	4,803	4.39%	155	4,958	52	CHC would like to grow in order to reach the established 5,010 FTES		
17-18	2.00%	5,160	5,057	1.00%	48	5,105	55	Additional growth is split to both colleges as equal percentages		
18-19	2.00%	5,315	5,207	1.00%	51	5,258	57	Additional growth is split to both colleges as equal percentages		
19-20	2.00%	5,474	5,363	1.00%	52	5,415	59	Additional growth is split to both colleges as equal percentages		
20-21	2.00%	5,638	5,523	1.00%	54	5,577	61	Additional growth is split to both colleges as equal percentages		

					San Bernardır	io Community C	ollege Distri	ict
	From State							
	Growth			Additional Growth				
Fiscal Year	(Goal 1)	Actual	Funded	(Goals 2 & 3)	Overcap *	Total Funded	Unfunded	Notes
13-14		14,401	13,574		-	13,574	827	
14-15	2.00%	14,717	13,845	4.37%	594	14,439	278	
15-16	7.60%	15,213	15,213	0.00%	-	15,213	-	Unfunded FTES funded from District Reserves
16-17	2.00%	15,724	15,517	1.00%	155	15,672	52	
17-18	2.00%	16,195	15,985	1.00%	155	16,140	55	
18-19	2.00%	16,681	16,463	1.00%	160	16,623	58	
19-20	2.00%	17,181	16,955	1.00%	165	17,120	61	
20-21	2.00%	17,696	17,462	1.00%	170	17,632	64	

Notes:

* Overcap is the additional FTES the District could recapture if other Districts do not grow enough during the year. Overcap is usually known at recalculation (Recalc) around February of each year.

* Overcap FTES are estimates based on ACBO budget workshops and/or other information received by the District