

## **SAN BERNARDINO COMMUNITY COLLEGE DISTRICT**

**TO:** Board of Trustees

**FROM:** Jose F. Torres, Interim Chancellor

**REVIEWED BY:** Jose F. Torres, Interim Chancellor

**PREPARED BY:** Stacey K. Nikac, Administrative Officer

**DATE:** July 9, 2020

**SUBJECT:** Governance Priorities and Strategic Directions for 2020-2021

### **RECOMMENDATION**

It is recommended that the Board of Trustees approve the Operational Priorities and Strategic Directions for 2020-2021.

### **OVERVIEW**

*Governance Priorities (formerly Board Goals/Operational Priorities):* The Board is committed to developing goals that measure the ongoing condition of the District's operational environment. The Board regularly assesses the District's institutional effectiveness through goals that address (1) accreditation status; (2) fiscal viability; (3) student performance and outcomes; and (4) programmatic compliance with state and federal guidelines (BP 3225).

*Strategic Directions (from District Strategic Plan – formerly Chancellor's Goals):* The Chancellor shall ensure that the District has and implements a broad-based comprehensive, systematic and integrated system of planning that involves appropriate segments of the college community and is supported by institutional effectiveness research (BP 3225).

### **ANALYSIS**

The Board of Trustees met for their annual Board Retreat on June 23-24, 2020. As part of the discussions, the Governance Priorities and Strategic Directions were developed and attached for approval.

### **INSTITUTIONAL VALUES**

- I. Institutional Effectiveness
- II. Learning Centered Institution for Student Access, Retention, and Success
- III. Resource Management for Efficiency, Effectiveness, and Excellence
- IV. Enhanced and Informed Governance and Leadership

### **FINANCIAL IMPLICATIONS**

No impact to the budget.



## **2020-2021 GOVERNANCE PRIORITIES**

In order for the Board to support the Strategic Directions and Institutional Values, the board will hold itself accountable for the following board activities. They will be a focus of Board inquiry, discussion, and operational priorities.

- Continue participation in the California Community Colleges Trustee Fellowship and adopt the Aspen Institute College Excellence Model.
- The Board will continue engaging in a continuous process of training and development.
- The Board will continue informing the local community about District offerings, needs, and issues.



## 2020-2021 STRATEGIC DIRECTIONS

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Our goals and objectives will be viewed through the lens of equity, diversity, inclusion, and anti-racism.

### GOAL - DEVELOP A STRATEGIC PLAN

#### *Objectives:*

1. Student Success
  - a. Guided Pathways Implementation
    - i. Maximize the one-time funding to implement a Guided Pathways Framework to increase student success.
2. Equity & Diversity
  - a. Continue Implementing EEO Plan
  - b. Support ACA 5 (Weber) as Recommended by the Community College League of California
  - c. Participate in the California Community College Equity Leadership Alliance
3. Operational Efficiencies
  - a. KVCR
    - i. Define KVCR's purpose and take action.
4. Facilities
  - a. Develop a Master Plan for Swap Meet Property, SBVC Student Services Building, Highland Avenue Property, 8th Street, and Del Rosa Properties.