



San Bernardino Community College District  
Board Strategy Session  
March 25, 2021  
2:00 pm-4:00 pm Pacific Time

*Governor Newsom issued Executive Order N-25-20 on March 12, 2020, and Executive Order N-29-20 on March 17, 2020. Portions of these orders relax parts of the Brown Act. In part, the orders allow elected officials to "attend" a meeting via teleconference WITHOUT having to admit members of the public into the location from which they are participating (N-25-20) and orders that "such a body need not make available any physical location from which members of the public may observe the meeting and offer public comment" (N-29-20).*

*Anyone wishing to participate may do so via the location posted on the agenda. The meetings are also recorded. In accordance with Board Policy 2350, persons may address the Board of Trustees either on an agenda item or on other matters of interest to the public that are within the subject matter jurisdiction of the Board. Public comments will take place at the time designated on the agenda for public comment. As a matter of law, members of the Board may not discuss or take action on matters raised during public comment unless the matters are properly noticed for discussion or action in Open Session.*

*Public comments must be submitted electronically by emailing [snikac@sbccd.edu](mailto:snikac@sbccd.edu). Submissions must be received no later than 24 hours in advance of the meeting. Submissions will be considered a public record under the Public Records Act, and are therefore subject to public disclosure.*

*Anyone who requires a disability-related modification or accommodation in order to participate in the public meeting should contact the Chancellor's Office at (909) 388-6902 as far in advance of the Board meeting as possible.*

**AGENDA**  
**Board Strategy Session**  
**March 25, 2021**  
**2:00pm - 4:00pm**

**LOCATION:** <https://cccconfer.zoom.us/j/549366869>

**I. CALL TO ORDER – PLEDGE OF ALLEGIANCE**

**II. PUBLIC COMMENTS ON AGENDA AND NON-AGENDA ITEMS**

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**III. STRATEGIC PLANNING PROCESS**

A. Next Steps

**IV. ADJOURN**

The next meeting of the Board: Business Meeting  
April 8, 2021 at 4pm

## **SAN BERNARDINO COMMUNITY COLLEGE DISTRICT**

**TO:** Board of Trustees

**FROM:** Board Strategic Planning Committee

**REVIEWED BY:** Board Strategic Planning Committee

**PREPARED BY:** Jose F. Torres, Interim Chancellor

**DATE:** September 10, 2020

**SUBJECT:** Recommendation to create a SBCCD's Strategic Planning process to include reaffirmation or modification SBCCD's Mission, adoption of a SBCCD Vision Statement and adoption of SBCCD Values.

### **RECOMMENDATION**

It is recommended that the Board of Trustees approve the creation a SBCCD Strategic Planning process to include reaffirmation or modification SBCCD's Mission, adoption of a SBCCD Vision Statement and adoption of SBCCD Values.

### **OVERVIEW**

At its July 9, 2020 board meeting, the Board of Trustees approved one strategic goal: to develop a Strategic Plan. This goal included four objectives/assurances of implementation of Guided Pathways, Equity & Diversity, Operational Efficiencies, and Facilities for the academic year 2020-2021. In review of recent board action, two other sets of board approved goals were considered:

1. May 16, 2019 SBCCD adopted goals to mirror the CCCCO's Vision for Success, and;
2. July 11, 2019 SBCCD reaffirmed Institutional Values (previously known as Board Imperatives).

### **ANALYSIS**

The Board Strategic Planning Committee has identified a need for a process to create a formalized goal alignment. It is a process that is collegial, addresses multi-year goals and succession planning, and it includes a system for targeted decision making. This process is intended to enhance and sustain current District momentum, continuing existing improvement efforts toward a more positive district culture. Most importantly, it will provide SBCCD with clearer organizational focus for student success.

As part of creating a SBCCD Strategic Plan, we will also reaffirm or modify SBCCD's Mission and adopt Vision and Values statements. Furthermore, the SBCCD Strategic Plan will provide Major Goals to San Bernardino Valley College, Crafton Hills College, and District Support Operations (DSO).

This strategic roadmap is intended provide SBCCD with a long-term system that supports organizational culture while providing opportunities for the adaptability and continuity required to achieve the highest level of student success.

**INSTITUTIONAL VALUES**

- I. Institutional Effectiveness
- II. Learning Centered Institution for Student Access, Retention, and Success
- III. Resource Management for Efficiency, Effectiveness, and Excellence
- IV. Enhanced and Informed Governance and Leadership

**FINANCIAL IMPLICATIONS**

There are no direct financial implications associated with this Board item

Board Approved 9/10/20

# ROADMAP TO STUDENT SUCCESS

	SBCCD STRATEGIC PRIORITIES PLAN	CAMPUS EDUCATION MASTER PLAN	DISTRICT SUPPORT OPERATIONS (DSO) SUPPORT PLAN
<b>Data Sources</b>	CCC Vision for Success SBCCD Data Environmental Scan	CCC Vision for Success SBCCD Data Environmental Scan	CCC Vision for Success SBCCD Data Environmental Scan
<b>Primary Responsibility</b>	Board of Trustees & Chancellor's Cabinet	Campus Presidents	DSO Directors
<b>Supporting Input</b>	District Assembly & Community Members	Campus Constituent Groups	Institutional Effectiveness Committee
<b>What This Is</b>	Establishes districtwide mission, vision, values and priorities to realize in the next <b>five years</b>	Establishes campus-specific goals and objectives that align with, and fulfill the SBCCD Strategic Priorities Plan	Establishes goals and objectives that support the Campus Education Master Plans
<b>What This Is Not</b>	Campus-specific goals and objectives	Strategic plan disconnected from the SBCCD Strategic Priorities Plan	Campus-specific goals and objectives
<b>Planning Kickoff</b>	<i>Insert Month/Year</i>	<i>Insert Month/Year</i>	<i>Insert Month/Year</i>
<b>Planning Completion</b>	<i>Insert Month/Year</i>	<i>Insert Month/Year</i>	<i>Insert Month/Year</i>
<b>Implementation Period</b>	<i>From 2022 to 2027</i>	<i>From 2022 to 2027</i>	<i>From 2022 to 2027</i>